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**UNITED STATES DISTRICT COURT
EASTERN DISTRICT OF WASHINGTON**

JUSTIN BAKER, on behalf of himself
and all others similarly situated,

Plaintiff,

v.

UNITED PARCEL SERVICE, INC., a
Delaware corporation, and UNITED
PARCEL SERVICE, INC., an Ohio
corporation,

Defendants.

NO. 2:21-cv-00114-SMJ

**DEFENDANTS' MOTION TO
DISMISS**

Date: November 18, 2021

Time: 10:30 a.m.

**Richland Courthouse
With Oral Argument**

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1 Plaintiff Justin Baker asks this Court to discover a new right in a decades-old
2 statute that would entitle him to be paid twice while working as a military reservist. His
3 claim rests on a mistaken interpretation of the Uniformed Services Employment and
4 Reemployment Rights Act, 38 U.S.C. § 4301 *et seq.* (“USERRA”). Baker maintains
5 that USERRA requires employers to pay employees’ salaries during certain military
6 absences—during which servicemembers are paid by the federal government—if the
7 employer pays employees who are absent for jury duty, illness, or bereavement. This
8 contorted reading of USERRA disregards the statute’s text, contradicts the major-
9 questions doctrine, and opposes the long-held understanding of the United States
10 Department of Labor and civilian employers alike.

14 Even if the statutory text encompassed paid leave, USERRA’s mandate focuses
15 on equality of treatment, and Baker’s demand for paid leave while pursuing a second
16 career is unlike anything afforded to non-military employees. To downplay the novelty
17 of his demand, Baker makes a second amendment to USERRA and declares a category
18 of military leave that he arbitrarily defines as fourteen days or shorter. Neither the
19 military, nor the highly negotiated Collective Bargaining Agreement (“CBA”) that
20 governs Baker’s employment with Defendant United Parcel Service, an Ohio
21 Corporation (“UPS-Ohio”), recognizes subspecies of military leave based on length.
22 To the contrary, USERRA requires employers to pay all of its employees in a non-
23 discriminatory way, which UPS-Ohio does by paying employees (including military
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1 personnel) for sick leave, bereavement, and jury duty. Baker does not allege that UPS-
2 Ohio currently double-pays anyone while pursuing a second job.

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4 Finally, Baker incorrectly names both his employer and its holding company
5 (United Parcel Service, Inc., a Delaware corporation (“UPS-Delaware” or collectively
6 with UPS-Ohio, “UPS”)) when USERRA permits claims only against an employer.
7

8 **I. STATEMENT OF THE CASE**

9 Baker has worked as a full-time package car driver in Spokane, Washington,
10 since 2007. ECF No. 16 at ¶ 8. He has served simultaneously in the Army Reserve
11 since 2014. *Id.* at ¶ 8. And since 2015, he has routinely taken annual leave to perform
12 his military obligations. *Id.* at ¶ 8. During the periods that he was away from his UPS
13 job on military leave, UPS did not continue to pay Baker hourly wages. *Id.* at ¶ 34.
14

15 Baker alleges that since at least 2004, UPS has not paid employees’ wages while
16 they are absent from employment due to military service. *Id.* at ¶ 30. UPS offers some
17 paid leave to employees who are absent due to a family member’s death or because the
18 employee is ill. *Id.* And employees absent from work because of jury service receive
19 the difference between their normal compensation and their jury stipend. *Id.*
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22 **II. LEGAL STANDARD**

23 Dismissal under Rule 12(b)(6) is appropriate where a complaint “fail[s] to state
24 a claim upon which relief can be granted,” and “may be based on either a lack of a
25 cognizable legal theory or the absence of sufficient facts alleged under a cognizable
26 legal theory.” *Kwan v. SanMedica Int’l*, 854 F.3d 1088, 1093 (9th Cir. 2017) (quotation
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omitted). On the latter point, a complaint must contain “sufficient factual matter, accepted as true, to ‘state a claim to relief that is plausible on its face.’” *Ashcroft v. Iqbal*, 556 U.S. 662, 678 (2009) (quoting *Bell Atl. Corp. v. Twombly*, 550 U.S. 544, 570 (2007)).

III. USERRA

Enacted in 1994, USERRA governs the reemployment rights of servicemembers and prohibits employment discrimination against them. *See* 38 U.S.C. § 4301(a). USERRA includes provisions regarding non-discrimination (Section 4311), reemployment (Sections 4312 and 4313), and entitlement to specific benefits, such as health insurance (Section 4317) and pension (Section 4318).

Relevant here, USERRA provides that employees absent from work for military service are “deemed to be on furlough or leave of absence.” 38 U.S.C. § 4316(b)(1)(A). As such, they are “entitled to such other rights and benefits” as provided “to employees having similar seniority, status, and pay who are on furlough or leave of absence under a contract, agreement, policy, practice, or plan” that also applies to the servicemember. 38 U.S.C. § 4316(b)(1)(B). The statute then defines “rights and benefits” as follows:

The term “benefit”, “benefit of employment”, or “rights and benefits” means the terms, conditions, or privileges of employment, including any advantage, profit, privilege, gain, status, account, or interest (including wages or salary for work performed) that accrues by reason of an employment contract or agreement or an employer policy, plan, or practice and includes rights and benefits under a pension plan, a health plan, an employee stock ownership plan, insurance coverage and awards, bonuses, severance pay, supplemental unemployment benefits, vacations, and the opportunity to select work hours or location of employment.

38 U.S.C. § 4303(2).

IV. LEGAL ANALYSIS

USERRA does not support Baker’s novel theory of liability. Providing paid leave for illness, bereavement, and jury duty does not oblige an employer to pay regular wages to servicemembers who are absent. Not one canon of statutory construction supports the theory of liability in this case, and several of them reject it. This Court should not stretch USERRA to impose a massive obligation that Congress did not adopt.

When interpreting a statute’s text “[t]he starting point . . . is always its language.” *Tahara v. Matson Terminals, Inc.*, 511 F.3d 950, 953 (9th Cir. 2007) (quoting *United States v. Fei Ye*, 436 F.3d 1117, 1120 (9th Cir. 2006)). Courts consider “the language itself, the specific context in which that language is used, and the broader context of the statute as a whole.” *Robinson v. Shell Oil Co.*, 519 U.S. 337, 341 (1997). If the text is ambiguous, courts may review a statute’s “legislative history, and as an aid in interpreting Congress’ intent, the interpretation given to it by its administering agency.” *Adams v. Bowen*, 872 F.2d 926, 928 (9th Cir. 1989) (quoting *Funbus Sys., Inc. v. Cal. Pub. Util. Comm’n*, 801 F.2d 1120, 1125–26 (9th Cir. 1986)).

A. USERRA Unambiguously Does Not Require Payment of Ordinary Wages for Work Not Performed.

1. Every Applicable Canon of Construction Militates in Favor of the Long-Established Interpretation of “Rights and Benefits.”

Baker demands UPS pay him his full wages during absences when he is working for the Army. ECF No. 16 at ¶ 5. He contends that “paid [military] leave” is a “right

1 and benefit” under Section 4316(b). *See id.* at ¶ 40. To the contrary, USERRA contains
2 no such provision. While it provides for accrual of various other benefits, its language
3 excludes wages.
4

5 The operative provision states that reservists like Baker are deemed to be on
6 furlough or leave (rather than quitting their civilian jobs) and are “entitled to such other
7 rights and benefits” as other employees obtain under the controlling employment
8 agreement (here, the CBA). 38 U.S.C. § 4316(b)(1)(B). The statute then defines “rights
9 and benefits” as “the terms, conditions, or privileges of employment, including any
10 advantage, profit, privilege, gain, status, account, or interest (including wages or salary
11 *for work performed*) that accrues by reason of an employment contract” 38 U.S.C.
12 § 4303(2) (emphasis added). The definition continues, providing an extensive list of
13 examples: “rights and benefits under a pension plan, a health plan, an employee stock
14 ownership plan, insurance coverage and awards, bonuses, severance pay, supplemental
15 unemployment benefits, vacations, and the opportunity to select work hours or location
16 of employment.” *Id.* Notably, wages appear just once, and they are qualified with “for
17 work performed.”
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23 Several canons of construction confirm that Section 4316 does not require
24 employers to pay servicemembers while they are working for the military rather than
25 their civilian employer.
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27 ***First***, “normally the specific governs the general.” *Long Island Care at Home v.*
28 *Coke*, 551 U.S. 158, 170 (2007). The specific provision for “wages or salary” in Section

1 4303 controls over other, general terms that Baker might otherwise stretch to encompass
2 wages or salary. And that specific provision includes an important qualification: “for
3 work performed.” 38 U.S.C. § 4303. This textual limitation is an insurmountable
4 hurdle for Baker’s preferred reading. The inclusion of a specific provision addressing
5 wages and salary implies that Congress knew how to address that topic and did so only
6 in the specific context of compensation for work performed. This reading is all the
7 more compelling because Congress amended the specific language involving wages
8 relatively recently. *See FDA v. Brown & Williamson Tobacco Corp.*, 529 U.S. 120, 143
9 (2000) (stretching a statute’s existing, general provisions “would contradict Congress’
10 clear intent as expressed in its more recent, [wage]-specific legislation.”).

11
12 Other specific provisions addressing paid military leave confirm that Congress
13 knew how to require payment when it wanted to. Most importantly, Congress requires
14 federal *government* employers to provide “leave without loss in pay” for up to “15 days
15 per fiscal year” for military leave. *See* 5 U.S.C. § 6323(a)(1). This provision addressing
16 wages payable by the government illustrates that Congress intended no such obligation
17 for non-government employers in USERRA’s general reference to “rights and
18 benefits.”

19
20 ***Second***, USERRA’s long list of examples implicates the *expressio unius* canon:
21 “the expression of one is the exclusion of others.” *United States v. Wells Fargo Bank*,
22 485 U.S. 351, 357 (1988). When a statute provides a list from which a familiar element
23 is missing, courts presume the omission reflects ““deliberate choice, not inadvertence.””

1 *Bruesewitz v. Wyeth LLC*, 562 U.S. 223, 232–33 (2011) (quoting *Barnhart v. Peabody*
2 *Coal Co.*, 547 U.S. 149, 168 (2003)). Here, the litany of examples in Section 4303
3 includes “benefits under a pension plan, a health plan, an employee stock ownership
4 plan, insurance coverage and awards, bonuses, severance pay, supplemental
5 unemployment benefits, vacations, and the opportunity to select work hours or location
6 of employment.” 38 U.S.C. § 4303(2). It strains credulity that Congress saw fit to
7 enumerate various ancillary benefits without mentioning the single greatest form of
8 compensation that most workers receive: wages. Ordinary statutory construction holds
9 that the omission was intentional.

13 ***Third***, and relatedly, the major-questions doctrine presumes that “Congress does
14 not hide elephants in mouseholes.” *A Cmty. Voice v. EPA*, 997 F.3d 983, 992 (9th Cir.
15 2021) (quotation omitted). More specifically, courts expect Congress to speak clearly
16 rather than through “ambiguous statutory text” when adopting laws that will impact “a
17 significant portion of the American economy.” *Util. Air Reg. Grp. v. EPA*, 573 U.S.
18 302, 324 (2014) (quotation omitted). Thus, the Supreme Court rejected a statutory
19 interpretation that would “discover in a long-extant statute an unheralded power to
20 regulate.” *Id.* So, too, in the present case. USERRA existed for decades without
21 anyone arguing that its general provisions could be stretched to create a benefit larger
22 than any other contained in the statute, namely a requirement that employers pay
23 servicemembers their full wages while on leave. If Congress intended to include
24 something so significant, it would have spoken clearly. It also would have included at

1 least some guidance for how employers should calculate wages for work *not*
2 performed—*e.g.*, should employers continue paying wages based on 40 hours per week,
3 or must they pay overtime when a servicemember-employee works through the
4 weekend for the military? The policy Baker demands is sufficiently significant that
5 Congress would not have hidden it in vague statutory terms.
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8 And an obligation to pay reservists while they work for the military is a very
9 significant “elephant,” indeed. Only 28% of civilian employers covered by USERRA
10 offer *any* form of paid military leave, including “differential pay” that makes up the
11 difference between military pay and the servicemember’s civilian wage. *See Access to*
12 *Paid Military Leave in 2018*, The Economics Daily, U.S. BUREAU OF LABOR STATISTICS
13 (Nov. 30, 2018), [https://www.bls.gov/opub/ted/2018/access-to-paid-military-leave-in-](https://www.bls.gov/opub/ted/2018/access-to-paid-military-leave-in-2018.htm)
14 [2018.htm](https://www.bls.gov/opub/ted/2018/access-to-paid-military-leave-in-2018.htm). The Court may take judicial notice of this publicly available government
15 data. *Daniels-Hall v. Nat’l Educ. Ass’n*, 629 F.3d 992, 998–99 (9th Cir. 2010). If
16 Baker’s understanding of USERRA were correct, the overwhelming majority of
17 employers—including both large and small businesses—have been violating Section
18 4316(b)(1)(B) for decades. And differential pay would not satisfy Baker’s version of
19 the statutory requirement. Given the immense cost of Baker’s preferred policy, the
20 major-questions doctrine counsels that if Congress had intended to impose that
21 obligation, it would have done so in express terms on the face of the statute.
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24 ***Fourth***, the *noscitur a sociis* canon recognizes “that words are to be judged by
25 their context and that words in a series are to be understood by neighboring words in
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the series.” *United States v. Carpenter*, 933 F.2d 748, 750–51 (9th Cir. 1991). The point of this contextual canon is to ““avoid ascribing to one word a meaning so broad that it is inconsistent with its accompanying words, thus giving unintended breadth to the Acts of Congress.”” *Yates v. United States*, 574 U.S. 528, 543 (2015) (quoting *Gustafson v. Alloyd Co.*, 513 U.S. 561, 575 (1995)). Whether to expand the provision that Congress adopted is precisely the issue here. In USERRA, the examples of “rights and benefits” clarify that wages are something entirely separate. Examples include “rights and benefits under a pension plan, a health plan, an employee stock ownership plan, insurance coverage and awards, bonuses, severance pay, supplemental unemployment benefits, vacations, and the opportunity to select work hours or location of employment.” 38 U.S.C. § 4303(2). These examples represent perquisites apart from and in addition to an employee’s wages. Traditional wages are unlike the listed “rights and benefits” and would effect the kind of “unintended” expansion that the Supreme Court rejected in *Yates*.

Finally, broader statutory context confirms that USERRA’s “rights and benefits” do not include wages. “It is . . . ‘a fundamental canon that the words of a statute must be read in their context and with a view to their place in the overall statutory scheme.’” *Wilderness Soc’y v. United States Fish & Wildlife Serv.*, 353 F.3d 1051, 1060 (9th Cir. 2003) (quoting *Brown & Williamson*, 529 U.S. at 133). Reading USERRA to erase the limiting phrase “for work performed” is inconsistent with other provisions in the statute. For example, in Section 4316, Congress provided that

1 reservists may elect to use already-accrued “vacation, annual, or similar leave with pay”
2 while they are away on military leave. 38 U.S.C. § 4316(d). This allowance for using
3 accrued vacation time or annual leave “with pay” is unnecessary if USERRA already
4 requires employers to pay for military leave. Similarly, USERRA’s remedy provision
5 allows compensation “for any loss of wages *or* benefits.” 38 U.S.C. § 4323(d)(1)(B)
6 (emphasis added). If wages were included within the meaning of benefits, there would
7 have been no reason for Congress to provide separately for recovery of wages. Baker’s
8 reading of the term “benefits” therefore renders the term “wages” in Section
9 4323(d)(1)(B) redundant. That reading cannot be correct. *Stevens v. CoreLogic, Inc.*,
10 899 F.3d 666, 673–74 (9th Cir. 2018) (“It is a fundamental principle of statutory
11 interpretation that we must give effect, if possible, to every clause and word of a statute,
12 so that no part will be inoperative or superfluous, void or insignificant” (quotations
13 omitted)).

14 * * *

15 Each of the foregoing tools of statutory construction confirms what the text of
16 Sections 4316 and 4303 makes clear: USERRA protects “rights and benefits” like
17 choosing shifts (a right) and health insurance (a benefit). Wages are entirely different.
18 Had Congress intended to require employers to pay employees while working for the
19 military, it would have said so expressly. Because it did not, Baker cannot state a claim,
20 and this Court should dismiss the case.

1 **2. Statutory Purpose and Legislative History Confirm the Text’s**
2 **Plain Meaning.**

3 USERRA’s stated purpose is to “encourage noncareer service in the uniformed
4 services by eliminating or minimizing the disadvantages to civilian careers and
5 employment which can result from such service;” and “to prohibit discrimination
6 against persons because of their service in the uniformed services.” 38 U.S.C. §
7 4301(a); *Ziober v. BLB Res., Inc.*, 839 F.3d 814, 817 (9th Cir. 2016) (“Congress passed
8 USERRA to broadly prohibit employment discrimination against . . . those who serve
9 in the military”). The goal of “minimizing the disadvantages to civilian careers” does
10 not require that civilian employers continue paying wages to workers who are absent.
11 That result would depart from USERRA’s equality goal and veer into the realm of
12 special benefits for military members. No other UPS employee is paid while pursuing
13 a second career.
14

15 As a matter of legislative history, the Congressional Budget Office (“CBO”)
16 estimated that USERRA’s “enactment . . . would not entail any significant new
17 regulation of individuals or business.” S. Rep. No. 103-158, at 84. The Senate also
18 found that USERRA “would not affect the budgets of State and local governments” at
19 all. *Id.* This conclusion is impossible if USERRA obligated employers—public and
20 private alike—to pay the full wages of employees while on leave for military service.
21

22 The legislative history is otherwise devoid of anything to indicate that Baker’s
23 sweeping view of USERRA is correct. That silence speaks volumes. If Congress had
24 intended to require every employer in the country to pay servicemember employees
25

1 while away from work, one would expect “at least some discussion” of that remarkable
2 consequence. *Dewsnup v. Timm*, 502 U.S. 410, 419 (1992); *see also United Savings*
3 *Ass’n of Tex. v. Timbers of Inwood Forest Assocs.*, 484 U.S. 365, 380 (1988) (describing
4 as “most improbable” the adoption of a major policy “without even any mention in the
5 legislative history”). This expectation is especially reasonable when Congress has
6 decades of experience with numerous statutes protecting veterans in the workforce. *See*
7 20 C.F.R. § 1002.2 (noting the “large body of case law” developed under fifty years of
8 “laws protecting veterans’ employment and reemployment rights”). “Absent any
9 mention in a statute’s legislative history that Congress intended a change, courts
10 ordinarily will refuse to find that ambiguous statutory language significantly alters an
11 existing statutory scheme.” *United States v. Bahe*, 201 F.3d 1124, 1132 (9th Cir. 2000).
12 USERRA is part of a long line of statutes intended to protect the rights of
13 servicemembers in the workforce. If it was designed to do more than that, both text and
14 history would contain at least *some* indication that Congress was imposing a significant
15 new obligation on employers.

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21 Indeed, the only reference to wages in Section 4303(2) is the phrase “including
22 wages or salary for work performed,” which Congress added in 2010 with the specific
23 purpose of overruling an Eighth Circuit decision, *Gagnon v. Sprint Corp.*, 284 F.3d 839
24 (8th Cir. 2002). In *Gagnon*, an employee brought suit pursuant to Section 4311, which
25 proscribes the denial of any “benefit” of employment by an employer on the basis of
26 military status. *Id.* at 852. The plaintiff asserted “that because of his military
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1 background, he received a lower starting salary.” *Id.* The court held that an employee’s
2 wage *rate* was not a benefit within the meaning of the statute. *Id.* at 853. At that time,
3 the parenthetical in Section 4303 read “*other than* wages or salary for work performed.”
4 38 U.S.C. § 4303 (2006) (emphasis added). Congress amended the parenthetical in
5 2010 “to make it clear that wage discrimination is not permitted under USERRA.” 156
6 Cong. Rec. S7656-02, S7662 (daily ed. Sep. 28, 2010).
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9 This straightforward rationale for the single reference to “wages or salary”
10 confirms the meaning of the text. Congress sought to protect servicemembers like the
11 plaintiff in *Gagnon*—*i.e.*, individuals who worked for their civilian employer and were
12 therefore due compensation undiminished by the fact that they were reservists. If
13 Congress had meant to create a new claim for compensation for time not spent working
14 for a civilian employer, it would at least have omitted the reference to “work
15 performed.” In any event, the history of Congress’s decision to switch from “other
16 than” to “including” work performed reveals no attempt to transform USERRA to
17 require overlapping payments by a reservist’s military and civilian employers.
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21 From the CBO’s expectation that USERRA would not impose any additional
22 costs on employers to the deafening silence surrounding payment of wages while
23 reservists are away on military leave, legislative history confirms the plain meaning of
24 the text. USERRA simply does not require what Baker demands.
25

26 27 **3. Courts And Agencies Have Consistently Understood “Rights and 28 Benefits” as Distinct from Wages.**

Courts across the country have for decades recognized that USERRA does not

1 require employers to offer paid military leave. *See, e.g., Miller v. City of Indianapolis*,
 2 281 F.3d 648, 650 (7th Cir. 2002) (“[USERRA] does not expressly require paid military
 3 leave.”); *Lam v. City of Cleveland*, 167 N.E.3d 124, 131 (Ohio Ct. App. 2021) (“The
 4 Act does not require employers to pay employees’ wages while they are on military
 5 leave.”). Nor have they required the smaller effort of making up the difference between
 6 a servicemember’s government salary and the wages earned with his civilian employer.
 7 *Brooks v. Fiore*, C.A.No. 00-803 GMS, 2001 U.S. Dist. LEXIS 16345, at *26 (D. Del.
 8 Oct. 11, 2001) (“[T]here is no requirement under USERRA that [the employer] provide
 9 such differential pay to its employees.”).

13 The United States Department of Labor (“DOL”) agrees: “USERRA does not
 14 require an employer to pay an employee for time away from work performing service .
 15 . . .” 20 C.F.R. § 1002.7(c); 70 Fed. Reg. 75246, 75292 (Dec. 19, 2005) (“employees
 16 absent from employment for military service are not required to be compensated by
 17 their civilian employer during that service . . .”). Indeed, the DOL noted that “in some
 18 cases” employers choose to provide either full pay or differential pay while on military
 19 leave. *Id.* at 75249. DOL referred to this practice as “a generous show of support.” *Id.*
 20 It has never required such generosity, however.

24 In recent months, two circuit courts have broken with this tradition, but their
 25 reasoning is unpersuasive and not responsive to the arguments in this case. *See Travers*
 26 *v. Fed. Express Corp.*, ___ F.4th ___, No. 20-2703, 2021 U.S. App. LEXIS 23671 (3d
 27 Cir. Aug. 10, 2021); *White v. United Airlines, Inc.*, 987 F.3d 616 (7th Cir. 2021).

Neither case addressed the textual analysis militating against the plaintiffs’ theory. For example, *White* dismissed the *expressio unius* canon as “much[] derided” and overlooked flaws in the plaintiff’s interpretation because “some redundancy is rarely fatal on its own.” 987 F.3d at 621–22. In fact, the Seventh Circuit brushed aside no fewer than *four* canons of construction that pointed uniformly to the conclusion that the United States District Court for the Northern District of Illinois had reached in granting dismissal. *Travers* engaged the issue even less seriously, assuming that all leave must include pay if any form of leave does, overlooking all but one point of legislative history, and disregarding two canons of construction in a footnote. *Travers*, 2021 U.S. App. LEXIS 23671, at *8–12, 14 & n.19. Whatever limitations statutory construction might have, courts should not overlook the unanimous verdict of every applicable canon (as well as history and purpose). The DOL and the courts following the long-standing rule have the better view.¹

B. Alternatively, Military Leave Is Not Comparable to Other Forms of Leave.

Even if Section 4316 could possibly be read to require civilian employers to pay employees while they work for the government, the test is whether the employer provides a *comparable* benefit to non-reservists. Baker identifies sick leave,

¹ Additional cases are pending at the District Court level in this and the Third Circuits as well as an appeal in this Circuit, *Clarkson v. Alaska Airlines, Inc.*, Case No. 21-35473 (9th Cir.). And plaintiffs have filed similar lawsuits in at least two other circuits, *Patrick Haley, et al. v. Delta Air Lines, Inc.*, 1:21-CV-01076-TCB (N.D. Ga.); *Conaissa Won v. Amazon.com Services, LLC, et al.*, 1:21-cv-02867-NGG-RER (E.D.N.Y.).

1 bereavement leave, and leave for jury service as candidates for comparable leave. Not
2 only does UPS provide each of these benefits to servicemembers on identical terms, but
3 precedent and regulations confirm their dissimilarity to military leave.
4

5 If paid military leave were a benefit under Section 4316(b), then employers
6 would need to provide it on equal terms to military and non-military employees. The
7 question is whether the right or benefit that the reservist seeks to obtain “accrues by
8 reason of an employment contract or agreement or an employer policy, plan, or
9 practice,” 38 U.S.C. § 4303(2), and is “generally provided by the employer” to similar
10 non-reservist employees on leave of absence, *id.* § 4316(b)(1)(B). USERRA itself does
11 not require any benefits at all (*e.g.*, employers need not pay bonuses, which are listed
12 as an example in Section 4303). Its only requirement is equal treatment.
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16 Because no one at UPS-Ohio receives paid military leave, Baker casts a wider
17 net, reaching for other, non-military leave as a comparison. ECF No. 16 at ¶ 3
18 (identifying “jury duty leave, sick leave, [and] bereavement leave”). But those forms
19 of leave are nothing like absences necessary to pursue a parallel career in the military.
20 The DOL has promulgated regulations to address precisely this issue. 20 C.F.R. §
21 1002.150(b). “In order to determine whether any two types of leave are comparable,
22 the duration of the leave may be the most significant factor,” but “other factors such as
23 the purpose of the leave and the ability of the employee to choose when to take the leave
24 should also be considered.” *Id.* The three forms of leave that Baker alleges are
25 comparable fail under the regulatory definition.
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Jury duty. Courts have routinely rejected a comparison to jury service because the two forms of leave serve different purposes. *See, e.g., Lam*, 167 N.E.3d at 132 (“Jury duty leave is not comparable to military leave—the two leaves are for entirely different purposes.”). This Court addressed this issue just two months ago in granting a motion for summary judgment. *Clarkson v. Alaska Airlines, Inc.*, No. 2:19-CV-0005-TOR, 2021 U.S. Dist. LEXIS 98123 (E.D. Wash. May 24, 2021), *on appeal*, Case No. 21-35473 (9th Cir.). As *Clarkson* explained, “[t]he purpose of jury duty is to fulfill a compulsory duty to the courts; it is not a parallel career.” *Id.* at *21. The Court also observed that “the compensation and frequency” of jury service is unlike serving in the military reserves. *Id.* Although *Clarkson* disposed of the case on summary judgment, factual development is unnecessary to identify the different purposes of jury service and military careers. Here, the complaint does not even bother to assert that the two forms of leave serve the same purpose, nor could it.

In terms of duration, which the Court need not reach in light of the divergent purposes that make military leave incomparable to jury service, Baker functionally admits that even short-term military leave lasts much longer than any other leave of absence by inventing a classification of “short-term military leave.” *E.g.*, ECF No. 16 at ¶¶ 1, 2. He defines this species of leave as capped at fourteen days. *Id.* at ¶ 1. The problem is that no one else recognizes different types of military leave based on length. Neither USERRA nor the relevant CBA recognizes sub-species of military leave. Instead, this maneuver is the invention of plaintiffs’ lawyers looking to plead around

1 the flaws in their latest theory, but even they cannot agree on where to draw the arbitrary
2 line. *See Clarkson*, 2021 U.S. Dist. LEXIS 98123, at *11 (defining “short-term military
3 leave” as 30 days or less). More troubling is the prospect that plaintiffs could avoid
4 dismissal by simply declaring that their claims satisfy one of the regulatory criteria
5 (namely, duration) for comparability. That is not the law. *See Twombly*, 550 U.S. at
6 555 “[A] formulaic recitation of the elements of a cause of action will not do.”). The
7 only important thing about Baker’s “short-term” ploy is what it tacitly admits: military
8 leave under USERRA lasts much longer than leave taken for jury duty or the flu.
9

10
11 **Sick leave.** Baker is mistaken to compare military leave to sick leave. Once
12 again, the two species of leave serve radically different purposes: one allows for rest
13 and recuperation, while the other is an occasion for arduous work that, if anything, puts
14 the servicemember in *danger* of physical harm rather than serving the sole purpose of
15 allowing recovery. Additionally, and like jury service, illnesses typically pass in a few
16 days. Military leave, on the other hand, will consume at least two consecutive weeks
17 each year—even accepting Baker’s attempt to exclude longer deployments.
18

19
20 **Bereavement.** Finally, bereavement leave is so glaringly dissimilar to military
21 service that the DOL uses it as an example of *incomparable* leave: “For instance, a two-
22 day funeral leave will not be ‘comparable’ to an extended leave for service in the
23 uniformed service.” 20 C.F.R. § 1002.150(b). And even if USERRA recognized a
24 “short-term” leave of 14 days, it too would not be comparable to bereavement leave. In
25 terms of purpose, duration, and the ability to schedule it, bereavement leave is nothing
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28

1 like military leave.

2 Military leave is a distinct and important form of leave. Its importance explains
3 why the nation pays its reserve servicemembers; its distinctness from other types of
4 leave explains why employers do not break the law by providing paid leave for jury
5 duty, illness, and bereavement without also paying reservists while they carry out their
6 parallel career in the military. Even if USERRA could be read to encompass wages,
7 these other forms of leave do not satisfy the requirement of a comparator for military
8 leave. Baker has therefore failed to state a claim under USERRA.
9
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11
12 **C. UPS of Delaware Does Not Employ Baker.**

13 USERRA defines “employer” as an “entity that pays salary or wages for work
14 performed or that has control over employment opportunities,” including an “entity to
15 whom the employer has delegated the performance of employment-related
16 responsibilities.” 38 U.S.C. § 4303(4)(A); *see also* 20 C.F.R. § 1002.37. The statutory
17 definition “is concerned only with the ‘person, institution, organization, or other entity’
18 that carries out ‘employment-related responsibilities,’ and not with who controls the
19 overall enterprise.” *Dees v. Hyundai Motor Mfg. Ala., LLC*, 605 F. Supp. 2d 1220, 1224
20 (M.D. Ala. 2009), *aff’d*, 368 F. App’x 49 (11th Cir. 2010).
21
22

23 Baker cannot decide who employs him. He alleges a different employer in this
24 case than in his single-plaintiff retaliation case. *Baker v. United Parcel Serv.*, 2:21-cv-
25 00162-SMJ (“*Baker II*”). Here, he names his actual employer, UPS-Ohio, as well as
26 the holding company that owns that entity, UPS-Delaware. ECF No. 16 at ¶¶ 10, 12.
27
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1 Only UPS-Ohio employs Baker. As alleged in *Baker II*: only UPS-Ohio is party to the
2 CBA; only UPS-Ohio issues Baker a W-2; and only UPS-Ohio controls Baker's work.
3
4 See *Baker II*, ECF No. 7 at ¶¶ 5–6, 10. The current complaint is devoid of any factual
5 detail to support a contrary conclusion.

6 **V. CONCLUSION**

7
8 UPS proudly employs thousands of servicemembers. When those individuals
9 perform work on behalf of a different employer, namely the federal government,
10 Congress rightly bears the expense.

11
12 Baker's ambitious theory for collecting double pay finds no support in the text of
13 USERRA. That law defines "rights and benefits" in a way that unambiguously excludes
14 regular wages. Every canon of construction points to that conclusion, as does legislative
15 purpose and history. Because the compensation requirement Baker advocates is beyond
16 the statutory text, he cannot state a claim for relief. Even if he could stretch the statute,
17 he cannot satisfy the second requirement of discrimination, namely comparable leave
18 paid to non-military employees. This Court should dismiss the case.
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1 Dated: August 25, 2021

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2
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CERTIFICATE OF SERVICE

The undersigned certifies that, on August 25, 2021, a true and correct copy of Defendants' Motion to Dismiss was served on all counsel of record by the Court's electronic filing system (CM/ECF).

By: /s/ James M. Nelson
James M. Nelson

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